



Government Operations  
 Cradle-to-Career Data System  
 400 R Street, Suite 359, Sacramento, CA 95811  
 Phone: (916) 216-5439 | [www.c2c.ca.gov](http://www.c2c.ca.gov)



## Notice of Public Meeting of the Governing Board

**Wednesday, February 28, 2024**

**9:30 a.m. – 4:30 p.m.**

(or until the conclusion of business)

Foundation for California Community Colleges  
 1102 Q Street, 3rd Floor Conference Room  
 Sacramento, CA 95811

This meeting will also be hosted via Zoom. A link will be provided 15 minutes prior to the meeting here: <https://c2c.ca.gov/board-meetings/>.

### **Governing Board Members**

Robert Tagorda, Chair	Chris Furguele	Jessica Moldoff
Gavin Payne, Chair Elect	Ana Luz Gonzalez-Vasquez	Christopher J. Nellum
Catalina Cifuentes	John Hetts	John Ohanian
Deborah Cochran	Jacqui Irwin	Javier Romero
David DeGuire	Su Jin Jez	Liberty Van Natten
Nathan Evans	John Laird	Thomas Vu
Amy Fong	Meredith Lee	

### AGENDA

**Action may be taken on any item listed on the agenda.** Meeting times and order of agenda items are subject to change. Please see Meeting Information for additional information on public participation.

1. Call to Order, Establishment of Quorum, and Welcome – Robert Tagorda, Chair

2. [Swearing In of New Board Members, Ana Luz Gonzalez-Vasquez, Christopher J. Nellum, and Liberty Van Natten](#) – Amy Tong, Secretary of the Government Operations Agency
3. Update from the Cradle-to-Career Governing Board Chair (Information) – Robert Tagorda, Chair
4. [Approval of the Minutes from the November 1, 2023 Quarterly Board Meeting](#) (Action) – Robert Tagorda, Chair
5. [Approval of the Minutes from the January 30, 2024 Governance Manual Committee Meeting](#) (Action) – Robert Tagorda, Chair
6. Update on the Cradle-to-Career Office (Information) – Mary Ann Bates, Executive Director
7. [Discussion, Public Comment, and Possible Action on the 2024 Governing Board Meeting Dates](#) (Information/Action) – Mary Ann Bates, Executive Director
8. [Presentation on Commission on Teacher Credentialing Contributions to the Cradle-to-Career Data System](#) (Information) – David DeGuire, Governing Board Member and Kristin Calderone, Harvard Strategic Data Fellow from the Commission on Teacher Credentialing
9. [Presentation on the Intricacies of Data Ingestion and Breaking Down Data Silos](#) (Information) – Dan Lamoree, Director of Data Infrastructure and Liberty Van Natten, Governing Board Member
10. [Presentation on California Health and Human Services Contributions to the Cradle-to-Career Data System](#) (Information) – John Ohanian, Governing Board Member, Ryan Gillette, Chief Data Officer, Jim Switzgable, Chief Information Officer, and Maricris Acon, Deputy Director of our Children's and Young Adults Division

11. [Discussion, Public Comment, and Possible Action on the Formation of the Committee for the Selection of Advisory Board Members](#)  
(Information/Action) – Marykate Cruz Jones, Chief of Strategic Initiatives and Partnerships
12. [Update on Cradle-to-Career's Analytical Tools](#) (Information) – Ryan Estrellado, Director of Data Programs
13. Discussion, Public Comment, and Possible Action on Changes to Data Points in the P20W Dataset (Action) – Mary Ann Bates, Executive Director
14. Update, Discussion, Public Comment, and Possible Action on Edits to the Governance Manual and the Governance Manual Review Committee Meetings (Information/Action) – Robert Tagorda, Chair
15. [Presentation on Upcoming Changes Related to California College Guidance Initiative](#) (Information) – Tessa Carmen De Roy, California College Guidance Initiative
16. [Presentation on Five Habits of High-Performing Board Members](#)  
(Information) – Jane Harrington, Leading Resources Inc.
17. [Update on the Inaugural Cradle-to-Career Governing Board Governance Survey](#) (Information) – Jane Harrington, Leading Resources Inc.
18. General Public Comment  
*Note: the Board may not discuss or take action on any matter raised during this public comment section, except to decide whether to place the matter on the agenda of a future meeting. [Government Code Sections 11125, 11125.7(a)]*
19. Future Agenda Items (Information/Action) – Robert Tagorda, Chair
20. [Closed Session: Personnel Matters](#) – Under California Government Code Section 11126(a), the Cradle-to-Career Governing Executive Director

*Review Committee hereby provides public notice that it may meet in closed session regarding the appointment, employment, evaluation of performance, discipline, or dismissal of a public employee and the report of the 2023-24 Executive Director Review committee regarding the appointment, employment, evaluation of performance, discipline, or dismissal of a public employee. For purposes of this notice, a public employee includes an individual exempt from civil service within the meaning of subdivision (e) of Section 4 of Article VII of the California Constitution – Robert Tagorda, Chair*

21. Reconvene in Public Session to Report Out of any Action Taken During Closed Session (Information) – Robert Tagorda, Chair

22. Adjournment – Robert Tagorda, Chair

## MEETING INFORMATION

### **Virtual Location**

The meeting may be accessed virtually through Zoom. Senate Bill (SB) 544 was enacted and waived certain provisions of the Bagley-Keene Open Meeting Act. This meeting will be scheduled as remote participation in compliance with the Bagley-Keene Open Meeting Act and SB 544.

### **Reasonable Accommodation**

All meetings shall be accessible to Governing Board members with disabilities and members of the public with disabilities. To request accessible format materials, or auxiliary aids/services to participate in the meeting, please contact Marykate Cruz Jones at [info@c2c.ca.gov](mailto:info@c2c.ca.gov), (916) 216-5439. American Sign Language and Spanish interpretation services are provided for the meeting.

Providing your accommodation request at least 7 (seven) business days before the meeting will help ensure availability of the requested accommodation. Any requests received after this date will be given prompt consideration, but logistical constraints may not allow for their fulfillment.

### **Addressing the Governing Board**

The public may speak at the meeting during the periods for public comment. Each speaker is invited to speak for up to two minutes per agenda item. Three or more individuals who are present may pool their time for one speaker. Please note that the Governing Board may not discuss or take action on any matter raised during this public comment section, except to decide whether to place the matter on the agenda of a future meeting. [Government Code Sections 11125, 11125.7(a)]

### **Written Comments**

Written comments should be submitted by 9:00 a.m. the day prior to the meeting to Marykate Cruz Jones, [info@c2c.ca.gov](mailto:info@c2c.ca.gov). Each communication should include a subject line identifying the specific agenda item being addressed. Such materials will be distributed to members of the Governing Board prior to the beginning of the meeting.

### **Meeting Materials**

This Agenda and any supplemental meeting materials may be accessed at the following website address: <https://c2c.ca.gov/board-meetings/>.

The mission of the Cradle-to-Career System is to be California's source of actionable data on education, economic, and health outcomes for individuals, families, and communities; to expand access to tools and services to navigate the education to employment pipeline.