



Government Operations
Cradle-to-Career Data
400 R Street, Suite 140, Sacramento, CA 95811
Phone: (916) 216-5439 | www.c2c.ca.gov



Notice of Public Meeting of the Governing Board

Friday, May 9, 2025
9:30 a.m. – 4:30 p.m.
(or until the conclusion of business)

Office of Cradle-to-Career Data
400 R Street, Suite 140
Sacramento, CA 95811

This meeting will also be hosted via Zoom. A link will be provided 15 minutes prior to the meeting here: <https://c2c.ca.gov/board-meetings/>.

Governing Board Members

Gavin Payne, Chair	John Hetts, PhD	John Ohanian
Robert Tagorda, Vice Chair	Jacqui Irwin	Javier Romero
Catalina Cifuentes	Su Jin Jez, PhD	Gregory Scull
Deborah Cochrane	John Laird	Brian G. Souble, JD
Nathan Evans, EdD	Meredith Lee, PhD	Erin C. Sullivan
Chris Furguele	Jessica Moldoff, PhD	Liberty Van Natten
Ana Luz González-Vásquez, PhD	Christopher J. Nellum, PhD	Thomas Vu

AGENDA

Action may be taken on any item listed on the agenda. Meeting times and order of agenda items are subject to change. Please see Meeting Information for additional information on public participation.

Date of Meeting Posting: April 25, 2025

1. Call to Order, Establishment of Quorum, and Welcome – Gavin Payne, Chair
2. Presentation of the Launch of the Cradle-to-Career Data System Dashboard (Information) – Gavin Payne, Chair, Ryan Estrellado, Director of Data Programs, and [Kate Shirley Akers, PhD, Vice President, Policy Implementation and Best Practices, Data Quality Campaign](#)
3. Update from the Cradle-to-Career Governing Board Chair and the Office of Cradle-to-Career Data Executive Director (Information) – Gavin Payne, Chair and Mary Ann Bates, Executive Director
4. Approval of Consent Calendar (Information/Action) – Gavin Payne, Chair
 - 4.1 [Approval of the Minutes from the February 28, 2025 Quarterly Board Meeting](#)
 - 4.2 [Approval of the 2026 Proposed Governing Board Meeting Dates](#)

Note: These matters are routine in nature and are usually approved by a single vote. Prior to action by the Governing Board, Governing Board members and the public will be given the opportunity to remove any item from the Consent Calendar. Items removed from the Consent Calendar may be heard immediately following approval of the Consent Calendar or set aside until later in the day.
5. [Update, and Discussion, Public Comment, and Possible Action on the Future Operations of the Office of Cradle-to-Career Data](#) (Information/Action) – Gavin Payne, Chair
6. [Presentation on California State University Contributions to the Cradle-to-Career Data System](#) (Information) – Nathan S. Evans, EdD, Governing Board Member, Edward Sullivan, PhD, Assistant Vice Chancellor for Institutional Research and Analyses, and April L. Grommo, PhD, Assistant Vice Chancellor for Strategic Enrollment Management
7. [Update on the Cradle-to-Career Governing Board Governance Survey](#) (Information) – Roni Jones, Leading Resources Inc.

8. [Update on the 2025 Board Demographic Survey Results and Language Access Plan](#) (Information) – Shannon Serrato, Director of Engagement
9. [Update and Discussion on the Selection for Advisory Boards Committee](#) (Information) – Ana Luz González-Vásquez, PhD, Committee Chair
10. [Presentation on Labor and Workforce Development Agency Contributions to the Cradle-to-Career Data System and Update, Discussion, Public Comment, and Possible Action on the Addition of California Workforce Development Board and Employment Training Panel as Data Providers and Inclusion of New Data Points in the P20W Dataset](#) (Information/Action) – Judy Chan, Deputy Director of Digital Services, [Abby Snay, Deputy Secretary of Workforce Strategy, California Labor and Workforce Development Agency](#), Javier Romero, Governing Board Member, [John B. Watson, PhD, Data and Tools Advisory Board Member](#), [Till von Wachter, Professor of Economics, Faculty Director of California Policy Lab, University of California Los Angeles](#), and [Ana Luz González-Vásquez, PhD, Governing Board Member](#)
11. [Presentation on, Discussion of, and Possible Action on the Data and Tools Advisory Board Liaison Proposal Report](#) (Information/Action) – Ryan Estrellado, Director of Data Programs, Ana Luz González-Vásquez, PhD, Governing Board Member, Jason Borgen, Data and Tools Advisory Board Member, and Diana Phuong, Data and Tools Advisory Board Member
12. [Presentation on, Discussion of, and Possible Action on the Community Engagement Advisory Board Proposal Liaison Report](#) (Information/Action) – Ryan Estrellado, Director of Data Programs, Christopher J. Nellum, PhD, Governing Board Member, Michelle Cheang, Community Engagement Advisory Board Member, and Adam Gottlieb, Community Engagement Advisory Board Member
13. General Public Comment

Note: the Board may not discuss or take action on any matter raised during this public comment section, except to decide whether to place the matter on the agenda of a future meeting. [Government Code Sections 11125, 11125.7(a)]

14.Future Agenda Items (Information/Action) – Gavin Payne, Chair

15.Adjournment – Gavin Payne, Chair

MEETING INFORMATION

Teleconference Meeting

The meeting may be accessed virtually through Zoom. Senate Bill (SB) 544 was enacted and provides an alternative set of provisions under which a state body may hold a meeting by teleconference and/or remote participation.

Reasonable Accommodation

All meetings shall be accessible to Governing Board members with disabilities and members of the public with disabilities. To request accessible format materials, or auxiliary aids/services to participate in the meeting, please contact Marykate Cruz Jones at info@c2c.ca.gov, (916) 216-5439. American Sign Language and Spanish interpretation services are provided for the meeting.

Providing your accommodation request at least 7 (seven) business days before the meeting will help ensure availability of the requested accommodation. Any requests received after this date will be given prompt consideration, but logistical constraints may not allow for their fulfillment.

Addressing the Governing Board

The public may speak at the meeting during the periods for public comment. Each speaker is invited to speak for up to two minutes per agenda item. Three or more individuals who are present may pool their time for one speaker. Please note that the Governing Board may not discuss or take action on any matter

raised during this public comment section, except to decide whether to place the matter on the agenda of a future meeting. [Government Code Sections 11125, 11125.7(a)]

Written Comments

Written comments should be submitted by 5:00 p.m. the Friday prior to the Governing Board meeting to Marykate Cruz Jones, info@c2c.ca.gov. Each communication should include a subject line identifying the specific agenda item being addressed. Such materials will be distributed to members of the Governing Board prior to the beginning of the meeting.

Meeting Materials

This Agenda and any supplemental meeting materials may be accessed at the following website address: <https://c2c.ca.gov/board-meetings/>.

The mission of the Cradle-to-Career System is to be California's source of actionable data on education, economic, and health outcomes for individuals, families, and communities; to expand access to tools and services to navigate the education to employment pipeline.