

ADVISORY BOARDS AFFINITY MAPPING

In order to continue to improve the Advisory Boards proposal process, address issues of clarity and efficiency, and increase collaboration during the proposal process, a short survey was administered to Advisory Board members between June 16-28, 2025. The purpose of the survey was to gather suggestions for improving the process, understand the role of Advisory Board members, and identify patterns and themes about member areas of experience and communities of interest.

In their open-ended responses, members emphasized the importance of early sharing of proposal ideas to avoid duplication and foster joint submissions. Suggestions included brainstorming sessions, digital whiteboards, and pre-submission working groups. Knowing others' intentions early can allow for alignment of goals and stronger, collective proposals.

Several members requested clarity around the types of proposals that might be appropriate, particularly those involving new data collection. A deeper understanding of the office's priorities, multi-year plans, and existing data resources would help sharpen focus and improve proposal relevance.

Members also highlighted the importance of structured discussions, clear timelines, and defined roles before proposal development begins. They stressed the importance of ensuring all members have the opportunity to contribute—including underrepresented voices—and that discussions continue to support diverse input and lived experience.

Suggested strategies to improve the proposal process include:

- Digital idea boards or live brainstorming
- Member surveys on priorities
- Review of past and declined proposals
- Clear communication on proposal scope, data gaps, and partnerships
- Facilitated collaboration sessions
- Co-creation of evaluation rubrics

Suggested resources and processes to support improvement include:

- Short videos or TikToks to explain the process
- Office hours and open Q&A sessions
- Multilingual and simplified materials
- Proposal co-writing support
- Outreach through existing community networks
- Feedback gathering tools (e.g., surveys, forums)

As suggested by members, the survey collected information about their areas of experience and communities of interest to help both C2C staff and members make connections, identify collaborators, and develop joint submissions. Data will continue to be added to the following affinity results.

COMMUNITY ENGAGEMENT ADVISORY BOARD

NAME: CHEANG, MICHELLE

AFFILIATION: CATALYZE

AREAS OF EXPERIENCE

Practitioner Experiences

Community Engagement and Organizing

K-12 Education Systems

California Community College System

College Pathways

Career Pathways

Workforce Development

COMMUNITIES OF INTEREST

Administrators

Higher Education Staff and Faculty

Access and Success of Non-Traditional Students

First-Generation and Non-Traditional Student Support

Latinx Communities

Asian American Communities

NAME: GAMBOA, LORENZO

AFFILIATION: SANTA CLARA UNIVERSITY

AREAS OF EXPERIENCE

Research and Evaluation
California Community College System
Independent Higher Education Institutions
Private Postsecondary Education Institutions
College Pathways
First-Generation and Non-Traditional Student Support
Support for and Experiences of Undocumented Students/Learners

COMMUNITIES OF INTEREST

Higher Education Staff and Faculty
Rural and Frontier Communities
Access and Success of Non-Traditional Students
First-Generation and Non-Traditional Student Support
Military and/or Veteran Communities
Parents and Guardians
Tribal Communities and Indigenous Families
Latinx Communities

NAME: GONZALEZ, NATALIA

AFFILIATION: RIVERSIDE COUNTY OFFICE OF EDUCATION

AREAS OF EXPERIENCE

Advocacy

Policy

Community Engagement and Organizing

Student Experiences

Parent and Family Experiences

Early Learning/Early Childhood Education

K-12 Education Systems

COMMUNITIES OF INTEREST

Teachers and Educators

Administrators

Suburban Communities

Early Childhood Education Communities

Undocumented and Immigrant Student Advocacy

Support for and Experiences of Undocumented Students/Learners

Immigrant and Refugee Communities

NAME: GOTTLIEB, ADAM

AFFILIATION: UNITE-LA

AREAS OF EXPERIENCE

Advocacy

Policy

Community Engagement and Organizing

K-12 Education Systems

Private Postsecondary Education Institutions

College Pathways

Career Pathways

COMMUNITIES OF INTEREST

Teachers and Educators

Higher Education Staff and Faculty

Urban Communities

Suburban Communities

Foster Youth

Access and Success of Non-Traditional Students

First-Generation and Non-Traditional Student Support

NAME: JOHNSON, MARISA

AFFILIATION: CAMPAIGN FOR COLLEGE OPPORTUNITY

AREAS OF EXPERIENCE

Advocacy

Policy

Community Engagement and Organizing

California Community College System

College Pathways

First-Generation and Non-Traditional Student Support

Support for and Experiences of Undocumented Students/Learners

COMMUNITIES OF INTEREST

Mental and Behavioral Health Providers

Rural and Frontier Communities

Access and Success of Non-Traditional Students

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

Support for and Experiences of Undocumented Students/Learners

Latinx Communities

NAME: KHOSRAVI, PARSHAN

AFFILIATION: UASPIRE

AREAS OF EXPERIENCE

Policy

K-12 Education Systems

California Community College System

California State University System

University of California System

Dual Enrollment Programs and Policies

Cybersecurity and Data Protection

COMMUNITIES OF INTEREST

Higher Education Staff and Faculty

Foster Youth

Early Childhood Education Communities

Access and Success of Non-Traditional Students

Undocumented and Immigrant Student Advocacy

Military and/or Veteran Communities

LGBTQ+ Communities

NAME: LARGO, ORQUIDEA

AFFILIATION: UNIVERSITY OF CALIFORNIA, MERCED CENTER FOR EDUCATIONAL PARTNERSHIPS

AREAS OF EXPERIENCE

Practitioner Experiences

Advocacy

Community Engagement and Organizing

K-12 Education Systems

College Pathways

Career Pathways

Data Science and Analytics

COMMUNITIES OF INTEREST

Administrators

Rural and Frontier Communities

Urban Communities

Suburban Communities

Special Education and Inclusive Practices

Black and African American Communities

Latinx Communities

NAME: LOPEZ, KARINA

AFFILIATION: COMPTON COLLEGE EOPS/CARE/ NEXT UP PROGRAM

AREAS OF EXPERIENCE

Practitioner Experiences

Student Experiences

California Community College System

College Pathways

First-Generation and Non-Traditional Student Support

Support for and Experiences of Undocumented Students/Learners

COMMUNITIES OF INTEREST

Foster Youth

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

Support for and Experiences of Undocumented Students/Learners

Latinx Communities

NAME: LOPEZ-VALDES, CARLA

AFFILIATION: PARA LOS NIÑOS

AREAS OF EXPERIENCE

Advocacy

Policy

Community Engagement and Organizing

Parent and Family Experiences

K-12 Education Systems

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

COMMUNITIES OF INTEREST

Mental and Behavioral Health Providers

Suburban Communities

Foster Youth

Early Childhood Education Communities

Tribal Communities and Indigenous Families

Black and African American Communities

Immigrant and Refugee Communities

NAME: NEVAREZ, JACKIE

AFFILIATION: SACRAMENTO CITY UNIFIED SCHOOL DISTRICT

AREAS OF EXPERIENCE

Practitioner Experiences

Policy

Community Engagement and Organizing

K-12 Education Systems

College Pathways

Special Education and Inclusive Practices

Undocumented and Immigrant Student Advocacy

COMMUNITIES OF INTEREST

Teachers and Educators

Informal Educators

Suburban Communities

Foster Youth

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

Military and/or Veteran Communities

NAME: NGUYEN, MIKE

AFFILIATION: STUDENT AT UNIVERSITY OF CALIFORNIA, BERKELEY

AREAS OF EXPERIENCE

Research and Evaluation

Student Experiences

Parent and Family Experiences

Early Learning/Early Childhood Education

First-Generation and Non-Traditional Student Support

Data Governance and Privacy

Cybersecurity and Data Protection

COMMUNITIES OF INTEREST

Higher Education Staff and Faculty

Urban Communities

Suburban Communities

Early Childhood Education Communities

First-Generation and Non-Traditional Student Support

Asian American Communities

Immigrant and Refugee Communities

NAME: TAKAGI, ALEXIS

AFFILIATION: SANTA CLARA UNIVERSITY

AREAS OF EXPERIENCE

Practitioner Experiences

Research and Evaluation

Advocacy

Student Experiences

Independent Higher Education Institutions

Access and Success of Non-Traditional Students

First-Generation and Non-Traditional Student Support

COMMUNITIES OF INTEREST

Administrators

Higher Education Staff and Faculty

Suburban Communities

Access and Success of Non-Traditional Students

First-Generation and Non-Traditional Student Support

Latinx Communities

Asian American Communities

NAME: VIVEROS-WALTON, SBEYDEH

AFFILIATION: PUBLIC ADVOCATES

AREAS OF EXPERIENCE

Policy

Community Engagement and Organizing

Student Experiences

K-12 Education Systems

Workforce Development

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

COMMUNITIES OF INTEREST

Rural and Frontier Communities

Urban Communities

Undocumented and Immigrant Student Advocacy

Parents and Guardians

Black and African American Communities

Latinx Communities

Asian American Communities

DATA AND TOOLS ADVISORY BOARD

NAME: BORGEN, JASON

AFFILIATION: SANTA CRUZ COUNTY OFFICE OF EDUCATION

AREAS OF EXPERIENCE

Practitioner Experiences
K-12 Education Systems
Data Governance and Privacy
Data Integration and Interoperability
Data Science and Analytics
Information Technology Infrastructure
Cybersecurity and Data Protection

COMMUNITIES OF INTEREST

Teachers and Educators
Administrators
Classified Staff
Suburban Communities
Early Childhood Education Communities
First-Generation and Non-Traditional Student Support
Parents and Guardians

NAME: CATANZARITE, LISA

AFFILIATION: UNITE-LA

AREAS OF EXPERIENCE

Practitioner Experiences
Research and Evaluation
University of California System
College Pathways
Career Pathways
Workforce Development

COMMUNITIES OF INTEREST

Teachers and Educators
Higher Education Staff and Faculty
Urban Communities
Access and Success of Non-Traditional Students
Parents and Guardians

NAME: CONNOR, TAMIKA

AFFILIATION: CALBRIGHT COLLEGE

AREAS OF EXPERIENCE

California Community College System

COMMUNITIES OF INTEREST

Administrators

Higher Education Staff and Faculty

Urban Communities

Access and Success of Non-Traditional Students

First-Generation and Non-Traditional Student Support

Parents and Guardians

Black and African American Communities

NAME: FOUST, REGAN

AFFILIATION: THE CHILDREN'S DATA NETWORK AT THE UNIVERSITY OF SOUTHERN CALIFORNIA

AREAS OF EXPERIENCE

Research and Evaluation

Early Learning/Early Childhood Education

Data Governance and Privacy

Data Science and Analytics

COMMUNITIES OF INTEREST

Early Childhood Education Communities

NAME: HARLICK, DIANA

AFFILIATION: SAN MATEO COUNTY OFFICE OF EDUCATION

AREAS OF EXPERIENCE

Research and Evaluation

Policy

Early Learning/Early Childhood Education

COMMUNITIES OF INTEREST

Early Childhood Education Communities

Special Education and Inclusive Practices

Parents and Guardians

NAME: NORRIS, HELEN

AFFILIATION: CHAPMAN UNIVERSITY

AREAS OF EXPERIENCE

California State University System
University of California System
Independent Higher Education Institutions
Private Postsecondary Education Institutions
Data Science and Analytics
Information Technology Infrastructure
Cybersecurity and Data Protection

COMMUNITIES OF INTEREST

Administrators
Informal Educators
Classified Staff
Higher Education Staff and Faculty
Suburban Communities
Parents and Guardians
Immigrant and Refugee Communities

NAME: ORTIZ VILLAR, MYRTHA

AFFILIATION: STUDENTS RISING ABOVE

AREAS OF EXPERIENCE

Research and Evaluation
Parent and Family Experiences
Career Pathways
First-Generation and Non-Traditional Student Support
Data Integration and Interoperability
Information Technology Infrastructure
Cybersecurity and Data Protection

COMMUNITIES OF INTEREST

Informal Educators
Urban Communities
First-Generation and Non-Traditional Student Support
Support for and Experiences of Undocumented Students/Learners
Latinx Communities
LGBTQ+ Communities
Immigrant and Refugee Communities

NAME: OWEN, LAURA

AFFILIATION: SAN DIEGO STATE UNIVERSITY

AREAS OF EXPERIENCE

Practitioner Experiences

Student Experiences

K-12 Education Systems

California State University System

College Pathways

Career Pathways

First-Generation and Non-Traditional Student Support

COMMUNITIES OF INTEREST

Teachers and Educators

Higher Education Staff and Faculty

Urban Communities

Access and Success of Non-Traditional Students

Undocumented and Immigrant Student Advocacy

First-Generation and Non-Traditional Student Support

Support for and Experiences of Undocumented Students/Learners

NAME: PHUONG, DIANA

AFFILIATION: BRAVEN

AREAS OF EXPERIENCE

Advocacy

Student Experiences

K-12 Education Systems

California State University System

College Pathways

Career Pathways

Workforce Development

COMMUNITIES OF INTEREST

Teachers and Educators

Administrators

Higher Education Staff and Faculty

First-Generation and Non-Traditional Student Support

Black and African American Communities

Latinx Communities

Asian American Communities

NAME: REDDY, VIKASH

AFFILIATION: HIGHER EDUCATION RESEARCHER

AREAS OF EXPERIENCE

Practitioner Experiences

Research and Evaluation

Advocacy

Policy

College Pathways

Dual Enrollment Programs and Policies

Data Science and Analytics

COMMUNITIES OF INTEREST

Teachers and Educators

Administrators

Higher Education Staff and Faculty

Urban Communities

Asian American Communities

Native Hawaiian and Pacific Islander Communities

LGBTQ+ Communities

NAME: REED, LAUREN

AFFILIATION: OAKLAND PROMISE

AREAS OF EXPERIENCE

Practitioner Experiences
Research and Evaluation
Student Experiences
K-12 Education Systems
College Pathways
Data Science and Analytics

COMMUNITIES OF INTEREST

Higher Education Staff and Faculty
Early Childhood Education Communities
First-Generation and Non-Traditional Student Support
Support for and Experiences of Undocumented Students/Learners
Black and African American Communities
Latinx Communities
Immigrant and Refugee Communities

NAME: SCHAK, OLIVER

AFFILIATION: SANTA CLARA COUNTY, BEHAVIORAL HEALTH SERVICE DEPARTMENT

AREAS OF EXPERIENCE

Student Experiences

Early Learning/Early Childhood Education

K-12 Education Systems

College Pathways

First-Generation and Non-Traditional Student Support

Data Governance and Privacy

Data Science and Analytics

COMMUNITIES OF INTEREST

Mental and Behavioral Health Providers

Higher Education Staff and Faculty

Early Childhood Education Communities

First-Generation and Non-Traditional Student Support

Tribal Communities and Indigenous Families

Black and African American Communities

Immigrant and Refugee Communities

NAME: WATSON, JOHN

AFFILIATION: SAN DIEGO COUNTY OFFICE OF EDUCATION

AREAS OF EXPERIENCE

Practitioner Experiences

Research and Evaluation

K-12 Education Systems

College Pathways

Career Pathways

Data Integration and Interoperability

Data Science and Analytics

COMMUNITIES OF INTEREST

Teachers and Educators

Administrators

Classified Staff

Early Childhood Education Communities

Parents and Guardians

Tribal Communities and Indigenous Families

LGBTQ+ Communities



Areas of Expertise Summary (DTAB and CEAB)

Practitioner Experiences	Research and Evaluation	Advocacy	Policy	Community Engagement and Organizing	Student Experiences	Parent and Family Experiences	Early Learning/Early Childhood Education	K-12 Education Systems	California Community College System
Borgen	Catanzarite	Gonzalez	Gonzalez	Cheang	Gonzalez	Gonzalez	Foust	Borgen	Cheang
Catanzarite	Foust	Gottlieb	Gottlieb	Gonzalez	Lopez	Nguyen	Gonzalez	Cheang	Connor
Cheang	Gamboa	Johnson	Harlick	Gottlieb	Nguyen	Ortiz Villar	Harlick	Gonzalez	Gamboa
Largo	Harlick	Largo	Johnson	Johnson	Owen		Nguyen	Gottlieb	Johnson
Lopez	Nguyen	Lopez-Valdes	Khosravi	Largo	Phuong		Schak	Khosravi	Khosravi
Nevarez	Ortiz Villar	Phuong	Lopez-Valdes	Lopez-Valdes	Reed			Largo	Lopez
Owen	Reddy	Reddy	Nevarez	Nevarez	Schak			Lopez-Valdes	
Reddy	Reed	Takagi	Reddy	Viveros-Walton	Takagi			Nevarez	
Reed	Takagi		Viveros-Walton		Viveros-Walton			Owen	
Takagi	Watson							Phuong	
Watson								Reed	
								Schak	
								Watson	
								Viveros-Walton	

Areas of Expertise Summary (DTAB and CEAB)

California State University System	University of California System	Independent Higher Education Institutions	Private Postsecondary Education Institutions	College Pathways	Career Pathways	Workforce Development	Dual Enrollment Programs and Policies	Adult and Continuing Education	Special Education and Inclusive Practices
Khosravi	Catanzarite	Gamboa	Gamboa	Catanzarite	Catanzarite	Catanzarite	Khosravi		Nevarez
Norris	Khosravi	Norris	Gottlieb	Cheang	Cheang	Cheang	Reddy		
Owen	Norris	Takagi	Norris	Gamboa	Gottlieb	Phuong			
Phuong				Gottlieb	Largo	Viveros-Walton			
				Johnson	Ortiz Villar				
				Largo	Owen				
				Lopez	Phuong				
				Nevarez	Watson				
				Owen					
				Phuong					
				Reddy					
				Reed					
				Schak					
				Watson					

Access and Success of Non-Traditional Students	Undocumented and Immigrant Student Advocacy	First-Generation and Non-Traditional Student Support	Support for & Experiences of Undocumented Students/Learners	Data Governance and Privacy	Data Integration and Interoperability	Data Science and Analytics	Information Technology Infrastructure	Cybersecurity and Data Protection
Takagi	Lopez-Valdes	Gamboa	Gamboa	Borgen	Borgen	Borgen	Borgen	Borgen
	Nevarez	Johnson	Johnson	Foust	Ortiz Villar	Foust	Norris	Khosravi
	Viveros-Walton	Lopez	Lopez	Nguyen	Watson	Largo	Ortiz Villar	Nguyen
		Lopez-Valdes		Schak		Norris		Norris
		Nguyen				Reddy		Ortiz Villar
		Ortiz Villar				Reed		
		Owen				Schak		
		Schak				Watson		
		Takagi						
		Viveros-Walton						